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# Certified Construction Manager (CCM) Exam Demo

**Total Questions and Answers: 252** 

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Q1. Which of the following is the primary responsibility of a Construction Manager (CM) during the pre-construction phase   Output  Description:
A. Conduct daily safety meetings
B. Approve change orders
C. Develop the project management plan and preliminary schedule

D. Supervise field workers

#### **Answer: C**

Explanation: During pre-construction, the CM helps develop plans, schedules, and budgets and facilitates design coordination—not supervise labor directly.

#### Q2. Which contract type places the greatest risk on the contractor?

- A. Cost-plus fixed fee
- B. Time and materials
- C. Unit price
- D. Lump sum

Answer: D

**Explanation:** In a lump sum contract, the contractor bears the risk of cost overruns or unforeseen issues, as payment is fixed regardless of actual costs.

#### Q3. The critical path in a construction schedule refers to:

- A. The path with the most float
- B. The longest path of dependent tasks determining project duration
- C. The path with the most tasks
- D. The shortest path from start to finish

Answer: B
<b>Explanation:</b> The critical path represents the sequence of activities that directly affect project completion time—delays in any critical activity delay the entire project.
Q4. Which document defines the roles, responsibilities, and expectations of all project stakeholders?
A. Specifications
B. Project Execution Plan (PEP)
C. Change Order Log
D. Inspection report
Answer: B
<b>Explanation:</b> The Project Execution Plan outlines the scope, roles, responsibilities, and strategies for delivering the project.
Q5. In value engineering, the goal is to:
A. Minimize construction time
B. Reduce project costs without compromising function or quality
C. Increase contractor profit margins
D. Eliminate quality assurance requirements
Answer: B
<b>Explanation:</b> Value engineering identifies opportunities to reduce cost while maintaining or improving function and performance.

Q6. What is the primary purpose of	a Re for Informa	ation (RFI)②
A. Request a schedule extension		
B. Ask for more funding		
C. Clarify contract documents		
D. Submit an invoice		
Answer: C		
<b>Explanation:</b> RFIs are used to request construction documents.	t clarification or additional in	formation when there are ambiguities in the
Q7. Which scheduling techni	is best suited for complex co	onstruction projects with interdependent tasks
A. Bar chart		
B. Critical Path Method (CPM)		
C. Float chart		
D. Gantt chart		
Answer: B		
<b>Explanation:</b> CPM is used to identify ideal for complex projects.	the critical path and manage	e project activities with dependencies, which is
Q8. Which of the following best def	ines "retainage"?	
A. Liquidated damages		
B. An incentive bonus for early comp	letion	
C. A percentage withheld from paym	ent until project completion	
D. Performance bond		
Answer: C		
<b>Explanation:</b> Retainage is a portion of substantial or final completion.	of the contractor's payment h	neld by the owner until the project reaches

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